

APPENDIX A

Wiltshire Council Revenue Budget Movements 2012/2013

Service	Original Budget	In Year Virements to Period 3	Revised Budget Period 3
	£m	£m	£m
Adult Care Operations			
Older People	44.055	1.326	45.381
Other Vulnerable Adults	8.503	0.381	8.884
Learning Disability	38.444	0.310	38.754
Mental Health	23.748	(2.017)	21.731
Adult Care Commissioning			
Resources, Strategy & Commissioning	2.807	0.000	2.807
Communities, Libraries, Heritage & Arts			
Community Leadership & Governance	3.303	0.000	3.303
Libraries Heritage & Arts	4.540	0.000	4.540
Housing Services			
Housing Services	5.456	0.000	5.456
Neighbourhood Services			
Highways and Street Scenes	19.215	0.209	19.424
Leisure	3.197	0.103	3.300
Car Parking	(5.927)	0.000	(5.927)
Children & Families			
Safeguarding	0.970	0.000	0.970
Children's Social Care	29.704	(0.030)	29.674
Integrated Youth	3.661	(0.450)	3.211
Schools & Learning			
Early Years	9.102	(0.032)	9.070
School Improvement	3.752	0.078	3.830
Business & Commercial Services	0.771	0.099	0.870
Targeted Services & Learner Support	7.572	(0.087)	7.485
Children's Services Commissioning & Performance			
Commissioning and Performance	2.916	0.044	2.960
Funding Schools	0.000	0.000	0.000
Policy, Performance & Partnership			
Policy, Performance & Partnership	0.516	(0.140)	0.376
Finance			
Finance, Procurement & Internal Audit	8.592	0.195	8.787
Revenues & Benefits - Subsidy	0.007	0.000	0.007
Legal & Democratic			
Legal & Democratic	7.488	(0.023)	7.465
Communications			
Comms & Branding	2.238	0.014	2.252
HR & Organisational Development			
Human Resources & Organisational Development	2.689	0.713	3.402
Business Services			
Information Services	14.865	0.212	15.077
Shared Services and Customer Care/ Business Services	5.684	(0.817)	4.867
Strategic Property Services	2.510	(1.437)	1.073
Transformation Programme			
Transformation Programme	15.492	1.263	16.755
Economy and Enterprise			
Economy & Enterprise	3.862	0.005	3.867
Development Services			
Development Services	1.186	0.032	1.218
Strategic Services, Highways and Transport			
Highways Strategic Services	7.054	(0.093)	6.961
Public Transport	11.287	0.012	11.299
Education Transport	8.241	(0.012)	8.229
Waste			
Waste	30.597	(0.531)	30.066
Public Health & Protection			
Public Health & Protection	4.055	0.008	4.063
Digital Inclusion			
Digital Inclusion	0.091	0.147	0.238
Corporate Directors			
Corporate Directors	0.970	(0.109)	0.861
Corporate			
Movement To/ From Reserves	0.000	(0.238)	(0.238)
Capital Financing	25.221	0.492	25.713
Restructure and Contingency	(0.904)	(0.306)	(1.210)
Specific and General Grants	(38.033)	0.000	(38.033)
Corporate Levys	7.158	0.679	7.837
2011-2012 Budget Requirement	326.655	(0.000)	326.655
HRA Budget	0.141	0.000	0.141
	326.796	0.000	326.796

Major Wiltshire Council Virements between Services Areas from Original Budget to Period 3

	£m		£m
Adult Care Operations		HR & Organisational Development	
Original Budget	114.750	Original Budget	2.689
<i>No in Year Virements period 3</i>		<i>In Year Virements period 3</i>	
Revised Budget Period 3	114.750	<i>Transfer of union rep budget</i>	(0.008)
		<i>Movement of payroll from Business Services</i>	0.747
Adult Care Commissioning		<i>Lease car savings</i>	(0.026)
Original Budget	2.807	Revised Budget Period 3	3.402
<i>No in Year Virements period 3</i>			
Revised Budget Period 3	2.807	Business Services	
		Original Budget	23.059
Communities, Libraries, Heritage & Arts		<i>In Year Virements period 3</i>	
Original Budget	7.843	<i>Contribution to transformation salaries</i>	(0.100)
<i>No in Year Virements period 3</i>		<i>ICT budget adjustments</i>	0.100
Revised Budget Period 3	7.843	<i>ICT budget adjustments</i>	0.130
		<i>Transformation base budget adjustment</i>	0.150
Housing Services		<i>Waste services transfer re capital</i>	0.044
Original Budget	5.456	<i>Movement of legal fees and business support staff</i>	0.027
<i>No in Year Virements period 3</i>		<i>ICT base budget alignment</i>	(0.010)
Revised Budget Period 3	5.456	<i>Salary transfers</i>	(0.136)
		<i>Movement of Unoccupied Sites budget</i>	0.036
Neighbourhood Services		<i>Movement of payroll to HR</i>	(0.747)
Original Budget	16.485	<i>Movement of Rural and Investment Estates to Transformation</i>	(1.488)
<i>In Year Virements period 3</i>		<i>Lease car savings</i>	(0.048)
<i>Leisure adjustments & release of free swim funding</i>	0.158	Revised Budget Period 3	21.017
<i>Movement of legal fees and business support staff</i>	0.019		
<i>Movement of NNDR</i>	(0.055)	Transformation Programme	
<i>Realignment of Street Scene budget</i>	0.198	Original Budget	15.492
<i>Lease car savings</i>	(0.008)	<i>In Year Virements period 3</i>	
Revised Budget Period 3	16.797	<i>Contribution to transformation salaries</i>	0.100
		<i>ICT budget adjustments</i>	(0.100)
Children & Families		<i>ICT budget adjustments</i>	(0.130)
Original Budget	34.335	<i>Transformation base budget adjustment</i>	(0.150)
<i>In Year Virements period 3</i>		<i>Movement of rent budget</i>	0.007
<i>Pension backfunding adjustment</i>	(0.081)	<i>Movement of legal fees and business support staff</i>	0.015
<i>Invest to save adjustment</i>	(0.024)	<i>Movement of NNDR</i>	0.055
<i>Pension adjustment movement</i>	0.017	<i>Realignment of Street Scene budget</i>	(0.077)
<i>Movement of Primary Mental Health Service to Commissioning & Performance</i>	(0.362)	<i>ICT base budget alignment</i>	0.010
<i>Set up of Healthy Minds</i>	(0.030)	<i>Salary transfers</i>	0.039
Revised Budget Period 3	33.855	<i>Movement of Unoccupied Sites budget</i>	(0.036)
		<i>Movement of Rural and Investment Estates from Business Services</i>	1.488
Schools & Learning		<i>Staffing movement</i>	0.053
Original Budget	21.197	<i>Lease car savings</i>	(0.011)
<i>In Year Virements period 3</i>		Revised Budget Period 3	16.755
<i>Pension backfunding adjustment</i>	(0.329)		
<i>Invest to save adjustment</i>	(0.008)	Economy and Enterprise	
<i>Base budget correction</i>	(0.003)	Original Budget	3.862
<i>Urchfont adjustment</i>	0.082	<i>In Year Virements period 3</i>	
<i>Pension adjustment movement</i>	0.050	<i>Movement of legal fees and business support staff</i>	0.005
<i>Schools & Learning budget realignment</i>	0.028	Revised Budget Period 3	3.867
<i>Movement to/from Revenue Grants EMR</i>	0.238		
Revised Budget Period 3	21.255	Development Services	
		Original Budget	1.186
Children's Services Commissioning & Performance		<i>In Year Virements period 3</i>	
Original Budget	2.916	<i>Movement of legal fees and business support staff</i>	0.032
<i>In Year Virements period 3</i>		Revised Budget Period 3	1.218
<i>Pension backfunding adjustment</i>	(0.224)		
<i>Invest to save adjustment</i>	0.032	Strategic Services, Highways and Transport	
<i>Base budget correction</i>	0.003	Original Budget	26.582
<i>Urchfont adjustment</i>	(0.082)	<i>In Year Virements period 3</i>	
<i>Pension adjustment movement</i>	(0.067)	<i>Movement of legal fees and business support staff</i>	0.028
<i>Movement of Primary Mental Health Service from Children & Families</i>	0.362	<i>Realignment of Street Scene budget</i>	(0.121)
<i>Schools & Learning budget realignment</i>	(0.028)	Revised Budget Period 3	26.489
<i>Commissioning & Performance budget realignment</i>	0.018		
<i>Set up of Healthy Minds</i>	0.030	Waste	
Revised Budget Period 3	2.960	Original Budget	30.597
		<i>In Year Virements period 3</i>	
Policy, Performance & Partnership		<i>Waste services transfer re capital</i>	(0.535)
Original Budget	0.516	<i>Movement of legal fees and business support staff</i>	0.004
<i>In Year Virements period 3</i>		Revised Budget Period 3	30.066
<i>Transfer of Risk Management service</i>	(0.140)		
Revised Budget Period 3	0.376	Public Health & Protection	
		Original Budget	4.055
Finance		<i>In Year Virements period 3</i>	
Original Budget	8.599	<i>Transfer of union rep budget</i>	0.008
<i>In Year Virements period 3</i>		Revised Budget Period 3	4.063
<i>Pension backfunding adjustment</i>	(0.037)		
<i>Salary transfers</i>	0.097	Digital Inclusion	
<i>Transfer of Risk Management service</i>	0.135	Original Budget	0.091
Revised Budget Period 3	8.794	<i>In Year Virements period 3</i>	
		<i>Release of investment re digital inclusion</i>	0.147
Legal & Democratic		Revised Budget Period 3	0.238
Original Budget	7.488		
<i>In Year Virements period 3</i>		Corporate Directors	
<i>Movement of rent budget</i>	(0.007)	Original Budget	0.970
<i>Lease car savings</i>	(0.016)	<i>In Year Virements period 3</i>	
Revised Budget Period 3	7.465	<i>Pension backfunding adjustment</i>	(0.008)
		<i>Movement of legal fees and business support staff</i>	(0.130)
Communications		<i>Staffing movement</i>	(0.053)
Original Budget	2.238	<i>Lease car savings</i>	0.115
<i>In Year Virements period 3</i>		<i>Commissioning & Performance budget realignment</i>	(0.018)
<i>Lease car savings</i>	(0.006)	<i>Transfer of Risk Management service</i>	0.005
<i>Movement of staff budget (temporary)</i>	0.020	<i>Movement of staff budget (temporary)</i>	(0.020)
Revised Budget Period 3	2.252	Revised Budget Period 3	0.861
		Corporate	
		Original Budget	(6.558)
		<i>In Year Virements period 3</i>	
		<i>Pension backfunding adjustment</i>	0.679
		<i>Release of investment re digital inclusion</i>	(0.147)
		<i>Leisure adjustments & release of free swim funding</i>	(0.158)
		<i>Waste services transfer re capital</i>	0.491
		<i>Movement to/from Revenue Grants EMR</i>	(0.238)
		Revised Budget Period 3	(5.931)
		SUMMARY TOTALS	
		Original Budget	326.655
		Revised Budget Period 3	326.655
		HRA Budget (Unchanged)	0.141

Wiltshire Council Revenue Budget Monitoring Statement: Period 3

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		Original Budget	Revised Budget Period 3	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Adult Care Operations								
Older People	Gross Costs	53.241	52.696	9.404	12.367	52.696	-	-
	Income	(9.186)	(7.315)	1.808	(2.187)	(7.315)	-	-
	Net	44.055	45.381	11.212	10.180	45.381	-	-
Other Vulnerable Adults	Gross Costs	9.179	9.433	2.554	2.357	8.900	(0.533)	(5.7%)
	Income	(0.676)	(0.549)	(0.140)	(0.184)	(0.549)	-	-
	Net	8.503	8.884	2.414	2.173	8.351	(0.533)	(6.0%)
Learning Disability	Gross Costs	42.018	41.225	10.872	11.328	41.225	-	-
	Income	(3.574)	(2.471)	(0.655)	(0.842)	(2.471)	-	-
	Net	38.444	38.754	10.217	10.486	38.754	-	-
Mental Health	Gross Costs	27.941	25.197	6.463	5.998	25.847	0.650	2.6%
	Income	(4.193)	(3.466)	(0.885)	(0.947)	(3.466)	-	-
	Net	23.748	21.731	5.578	5.051	22.381	0.650	3.0%
Adult Care Commissioning								
Resources, Strategy & Commissioning	Gross Costs	2.955	2.954	0.739	0.640	2.954	-	-
	Income	(0.148)	(0.147)	(0.037)	(0.037)	(0.147)	-	-
	Net	2.807	2.807	0.702	0.603	2.807	-	-
Communities, Libraries, Heritage & Arts								
Community Leadership & Governance	Gross Costs	3.358	3.358	1.736	1.656	3.358	-	-
	Income	(0.055)	(0.055)	(0.033)	(0.398)	(0.055)	-	-
	Net	3.303	3.303	1.703	1.258	3.303	-	-
Libraries, Heritage & Arts	Gross Costs	5.516	5.507	1.377	1.780	5.507	-	-
	Income	(0.976)	(0.967)	(0.242)	(0.139)	(0.967)	-	-
	Net	4.540	4.540	1.135	1.641	4.540	-	-
Housing Services								
Housing Services	Gross Costs	6.627	6.419	1.604	1.563	6.489	0.070	1.1%
	Income	(1.171)	(0.963)	(0.208)	(0.282)	(0.963)	-	-
	Net	5.456	5.456	1.396	1.281	5.526	0.070	1.3%
Neighbourhood Services								
Highways & Street Scene	Gross Costs	21.855	22.010	5.346	5.040	21.980	(0.030)	(0.1%)
	Income	(2.640)	(2.586)	(0.575)	(0.700)	(2.256)	0.330	(12.8%)
	Net	19.215	19.424	4.771	4.340	19.724	0.300	1.5%
Leisure	Gross Costs	8.489	8.842	2.360	2.263	8.842	-	-
	Income	(5.292)	(5.542)	(1.385)	(0.709)	(5.542)	-	-
	Net	3.197	3.300	0.975	1.554	3.300	-	-
Car Parking	Gross Costs	1.900	1.900	0.475	0.396	1.760	(0.140)	(7.4%)
	Income	(7.827)	(7.827)	(1.886)	(1.612)	(7.827)	-	-
	Net	(5.927)	(5.927)	(1.411)	(1.216)	(6.067)	(0.140)	2.4%

Wiltshire Council Revenue Budget Monitoring Statement: Period 3

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APPENDIX C

		<i>Original Budget</i>	<i>Revised Budget Period 3</i>	<i>Profiled Budget to Date</i>	<i>Actual and committed to date</i>	<i>Projected Position for Year</i>	<i>Projected Variation for Year: Overspend / (Underspend)</i>	<i>Variation as % of Revised Budget: Overspend / (Underspend)</i>
		<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	
<u>Children & Families</u>								
Safeguarding	Gross Costs	1.058	1.058	0.261	0.343	1.058	-	-
	Income	(0.088)	(0.088)	(0.003)	(0.138)	(0.088)	-	-
	Net	0.970	0.970	0.258	0.205	0.970	-	-
Children's Social Care	Gross Costs	30.533	30.456	7.248	7.477	32.238	1.782	5.9%
	Income	(0.829)	(0.782)	(0.162)	(0.026)	(0.802)	(0.020)	2.6%
	Net	29.704	29.674	7.086	7.451	31.436	1.762	5.9%
Integrated Youth	Gross Costs	4.975	4.489	1.071	1.227	4.524	0.035	0.8%
	Income	(1.314)	(1.278)	(0.230)	(0.537)	(1.283)	(0.005)	0.4%
	Net	3.661	3.211	0.841	0.690	3.241	0.030	0.9%
<u>Schools & Learning</u>								
Early Years	Gross Costs	25.117	25.113	6.269	7.608	25.113	-	-
	Income	(16.015)	(16.043)	-	0.003	(16.043)	-	-
	Net	9.102	9.070	6.269	7.611	9.070	-	-
School Improvement	Gross Costs	6.830	6.774	1.688	0.893	6.744	(0.030)	(0.4%)
	Income	(3.078)	(2.944)	(0.664)	(0.525)	(2.914)	0.030	(1.0%)
	Net	3.752	3.830	1.024	0.368	3.830	(0.000)	(0.0%)
Business & Commercial Services	Gross Costs	4.455	4.119	1.000	1.206	4.119	-	-
	Income	(3.684)	(3.249)	(0.774)	1.239	(3.249)	-	-
	Net	0.771	0.870	0.226	2.445	0.870	-	-
Targeted Services & Learner Support	Gross Costs	23.199	23.186	5.797	4.639	23.186	-	-
	Income	(15.627)	(15.701)	(0.585)	0.587	(15.701)	-	-
	Net	7.572	7.485	5.212	5.226	7.485	-	-
<u>Children's Services Commissioning & Performance</u>								
Commissioning & Performance	Gross Costs	9.426	10.272	3.030	2.629	11.486	1.214	11.8%
	Income	(6.510)	(7.312)	(0.739)	(0.561)	(8.556)	(1.244)	17.0%
	Net	2.916	2.960	2.291	2.068	2.930	(0.030)	(1.0%)
Funding Schools	Gross Costs	283.830	283.830	1.430	1.430	283.830	-	-
	Income	(283.830)	(283.830)	(2.824)	(2.824)	(283.830)	-	-
	Net	-	-	(1.394)	(1.394)	-	-	-
<u>Policy, Performance & Partnership</u>								
Policy, Performance & Partnership	Gross Costs	0.520	0.379	0.095	0.136	0.324	(0.055)	(14.5%)
	Income	(0.004)	(0.003)	(0.001)	-	(0.003)	-	-
	Net	0.516	0.376	0.094	0.136	0.321	(0.055)	(14.6%)
<u>Finance</u>								
Finance, Procurement & Internal Audit	Gross Costs	18.100	18.296	4.619	3.857	18.346	0.050	0.3%
	Income	(9.508)	(9.509)	(1.515)	(0.665)	(9.439)	0.070	(0.7%)
	Net	8.592	8.787	3.104	3.192	8.907	0.120	1.4%
Revenues & Benefits - Subsidy	Gross Costs	138.555	138.555	27.807	26.963	138.555	-	-
	Income	(138.548)	(138.548)	(23.339)	(22.719)	(138.548)	-	-
	Net	0.007	0.007	4.468	4.244	0.007	-	-

Wiltshire Council Revenue Budget Monitoring Statement: Period 3

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		Original Budget	Revised Budget Period 3	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
<u>Legal & Democratic</u>								
Legal & Democratic	Gross Costs	8.295	8.272	1.989	1.773	7.872	(0.400)	(4.8%)
	Income	(0.807)	(0.807)	(0.130)	(0.074)	(0.867)	(0.060)	7.4%
	Net	7.488	7.465	1.859	1.699	7.005	(0.460)	(6.2%)
<u>Communications</u>								
Comms & Branding	Gross Costs	2.318	2.332	0.583	0.680	2.262	(0.070)	(3.0%)
	Income	(0.080)	(0.080)	(0.020)	(0.002)	(0.040)	0.040	(50.0%)
	Net	2.238	2.252	0.563	0.678	2.222	(0.030)	(1.3%)
<u>HR & Organisational Development</u>								
Human Resources & Organisational Development	Gross Costs	3.012	4.529	1.138	1.134	4.529	-	-
	Income	(0.323)	(1.127)	(0.282)	(0.719)	(1.127)	-	-
	Net	2.689	3.402	0.856	0.415	3.402	-	-
<u>Business Services</u>								
Information Services	Gross Costs	15.152	15.364	5.040	6.050	15.364	-	-
	Income	(0.287)	(0.287)	(0.071)	(0.021)	(0.287)	-	-
	Net	14.865	15.077	4.969	6.029	15.077	-	-
Customer Care/Business Services Finance	Gross Costs	8.708	7.087	1.771	2.661	7.087	-	-
	Income	(3.024)	(2.220)	(0.527)	(1.423)	(2.220)	-	-
	Net	5.684	4.867	1.244	1.238	4.867	-	-
Strategic Property Services	Gross Costs	3.854	4.850	1.212	1.434	4.850	-	-
	Income	(1.344)	(3.777)	(0.911)	(0.847)	(3.777)	-	-
	Net	2.510	1.073	0.301	0.587	1.073	-	-
<u>Transformation Programme</u>								
Transformation Programme	Gross Costs	18.740	17.648	4.412	4.658	17.648	-	-
	Income	(3.248)	(0.893)	(0.223)	0.144	(0.893)	-	-
	Net	15.492	16.755	4.189	4.802	16.755	-	-
<u>Economy & Enterprise</u>								
Economy & Enterprise	Gross Costs	3.948	3.957	1.084	1.706	3.957	-	-
	Income	(0.086)	(0.090)	(0.022)	(0.222)	(0.090)	-	-
	Net	3.862	3.867	1.062	1.484	3.867	-	-
<u>Development Services</u>								
Development Services	Gross Costs	5.908	5.940	1.485	1.241	5.940	-	-
	Income	(4.722)	(4.722)	(1.367)	(1.255)	(4.722)	-	-
	Net	1.186	1.218	0.118	(0.014)	1.218	-	-

		Original Budget	Revised Budget Period 3	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Strategic Services, Highways & Transport								
Highways Strategic Services	Gross Costs	8.729	8.495	1.974	2.832	8.655	0.160	1.9%
	Income	(1.675)	(1.534)	(0.356)	(0.150)	(1.584)	(0.050)	3.3%
	Net	7.054	6.961	1.618	2.682	7.071	0.110	1.6%
Public Transport	Gross Costs	14.939	14.951	2.996	3.645	14.851	(0.100)	(0.7%)
	Income	(3.652)	(3.652)	(0.857)	(0.237)	(3.652)	-	-
	Net	11.287	11.299	2.139	3.408	11.199	(0.100)	(0.9%)
Education Transport	Gross Costs	8.964	8.952	1.397	1.534	9.052	0.100	1.1%
	Income	(0.723)	(0.723)	(0.301)	(0.270)	(0.723)	-	-
	Net	8.241	8.229	1.096	1.264	8.329	0.100	1.2%
Waste								
Waste	Gross Costs	33.268	33.417	6.214	4.055	33.037	(0.380)	(1.1%)
	Income	(2.671)	(3.351)	(1.505)	0.715	(2.971)	0.380	(11.3%)
	Net	30.597	30.066	4.709	4.770	30.066	(0.000)	(0.0%)
Public Health & Protection								
Public Health & Protection	Gross Costs	5.164	5.168	1.292	1.435	5.168	-	-
	Income	(1.109)	(1.105)	(0.273)	(0.255)	(1.105)	-	-
	Net	4.055	4.063	1.019	1.180	4.063	-	-
Digital Inclusion								
Digital Inclusion	Gross Costs	0.091	0.238	0.030	0.030	0.278	0.040	16.8%
	Income	-	-	-	-	(0.040)	(0.040)	-
	Net	0.091	0.238	0.030	0.030	0.238	-	-
Corporate Directors								
Corporate Directors	Gross Costs	1.015	0.888	0.321	0.289	0.888	-	-
	Income	(0.045)	(0.027)	(0.003)	(0.001)	(0.027)	-	-
	Net	0.970	0.861	0.318	0.288	0.861	-	-
Corporate								
Movement To/From Reserves		-	(0.238)	(0.060)	(0.236)	(0.238)	-	-
Capital Financing		25.221	25.713	0.729	0.729	24.213	(1.500)	(5.8%)
Restructure & Contingency		(0.904)	(1.210)	0.813	0.533	0.340	1.550	(128.1%)
Specific & General Grants		(38.033)	(38.033)	(14.663)	(14.256)	(38.033)	-	-
Corporate Levys		7.158	7.837	0.657	0.514	7.837	-	-
	Net	(6.558)	(5.931)	(12.524)	(12.716)	(5.881)	0.050	(0.8%)
Wiltshire Council General Fund Total								
	Gross Costs	865.224	862.225	123.659	126.237	864.638	2.413	0.3%
	Income	(538.569)	(535.570)	(41.922)	(38.820)	(536.139)	(0.569)	0.1%
	Net	326.655	326.655	81.737	87.417	328.499	1.844	0.6%
Housing Revenue Account (HRA)	Gross Costs	24.424	24.424	6.106	2.342	24.424	-	-
	Income	(24.283)	(24.283)	(5.352)	(5.393)	(24.283)	-	-
	Net	0.141	0.141	0.754	(3.051)	0.141	-	-
Total Including HRA								
	Gross Costs	889.648	886.649	129.765	128.579	889.062	2.413	0.3%
	Income	(562.852)	(559.853)	(47.274)	(44.213)	(560.422)	(0.569)	0.1%
	Net	326.796	326.796	82.491	84.366	328.640	1.844	0.6%

BUDGET SAVINGS 2012-2013 - RAG RATING/TRACKING

30-Jun-12

Item	Description	Financial Plan 2012-13
OLDER PEOPLE		
DCSS01	Accommodation Strategy	328,000
DCSS02	Help to Live at Home Procurement Savings	2,200,000
DCSS03	Procurement Savings - Older People Nursing Contracts	235,000
DCSS04	Help to Live at Home Transformation Savings	4,800,000
Older People Total		7,563,000

Green	Amber / Green	Amber / Red	Red
200,000		128,000	
2,200,000		235,000	
200,000	4,600,000		
2,600,000	4,600,000	363,000	0
34%	61%	5%	0%

OTHER VULNERABLE ADULTS		
DCSS06	Review of adults of working age services & care packages	60,000
Other Vulnerable Adults Total		60,000

Green	Amber / Green	Amber / Red	Red
60,000			
60,000	0	0	0
100%	0%	0%	0%

LEARNING DISABILITY		
DCSS06	Review of adults of working age services & care packages	573,000
DCSS07	Review of services within LD Provider Unit	195,000
Learning Disability Total		768,000

Green	Amber / Green	Amber / Red	Red
	573,000		
		195,000	
0	573,000	195,000	0
0%	75%	25%	0%

MENTAL HEALTH		
DCSS05	Agreed savings in 2011/12, AWP Management Fee etc	164,000
DCSS03	Procurement Savings - Older People Nursing Contracts	87,000
Mental Health Total		251,000

Green	Amber / Green	Amber / Red	Red
164,000			
		87,000	
164,000	0	87,000	0
65%	0%	35%	0%

RESOURCES, STRATEGY & COMMISSIONING		
DCSS11	Management Restructuring	34,000
Resources, Strategy & Commissioning Total		34,000

Green	Amber / Green	Amber / Red	Red
	34,000		
0	34,000	0	0
0%	100%	0%	0%

COMMUNITIES, LEADERSHIP & GOVERNANCE		
DCSS10	Voluntary & Community Sector	12,000
Communities, Leadership & Governance Total		12,000

Green	Amber / Green	Amber / Red	Red
12,000			
12,000	0	0	0
100%	0%	0%	0%

LIBRARIES, HERITAGE & ARTS		
DCSS08	Review of Libraries Service during 2011/12	168,000
DCSS08	Additional savings from review to manage income shortfall	50,000
Libraries, Heritage & Arts Total		218,000

Green	Amber / Green	Amber / Red	Red
168,000			
	50,000		
168,000	50,000	0	0
77%	23%	0%	0%

HOUSING SERVICES		
DCSS13 & 14	Review of Existing Budgets - Siân Walker	300,000
DCSS12	Restructuring Savings - James Cawley	144,000
Housing Services Total		444,000

Green	Amber / Green	Amber / Red	Red
300,000			
144,000			
444,000	0	0	0
100%	0%	0%	0%

HIGHWAYS & STREETSCENE		
DNP 1 a	In Source - Ringway/Mouchel Staff	80,000
DNP 1 b	In Source - Duty Engineer Service	70,000
DNP 2 a	System Thinking Review Savings - Highways & Streetscene	150,000
DNP 2 b	System Thinking Review Savings - Fleet	100,000
DNP 4	In Source - Grounds Maintenance Contract	100,000
DNP 5 a	Rights of Way Maintenance Review	20,000
DNP 5 b i	Reduce Expenditure on Road signs	40,000

Green	Amber / Green	Amber / Red	Red
80,000			
70,000			
150,000			
100,000			
100,000			
20,000			
40,000			

BUDGET SAVINGS 2012-2013 - RAG RATING/TRACKING

30-Jun-12

Item	Description	Financial Plan 2012-13
DNP 5 b ii	Cease the maintenance of Bus Shelters	83,000
DNP 24 a	Enforcement & Events Team - Redesign	75,000
DNP 24 b	Enforcement & Events Team - Reduce Spend & Increase Income	25,000
Highways & Streetscene Total		743,000

Green	Amber / Green	Amber / Red	Red
83,000			
75,000			
25,000			
743,000	0	0	0
100%	0%	0%	0%

LEISURE		
DNP 19	Realignment of Mgmt Resources	100,000
Leisure Total		100,000

100,000			
100,000	0	0	0
100%	0%	0%	0%

CHILDREN'S SOCIAL CARE		
	Defer investment for residential provision	500,000
	Business Support Review - saving agreed in 2011/12 Business Plan	361,000
Children's Social Care Total		861,000

500,000			
150,000	211,000		
650,000	211,000	0	0
75%	25%	0%	0%

INTEGRATED YOUTH		
	Connexions Review - already agreed in 2011/12 Business Plan	417,000
	Youth Development Savings - 11-19 Commissioning Strategy	450,000
	Integrated Youth Structure	915,000
Integrated Youth Total		1,782,000

417,000			
450,000			
915,000			
1,782,000	0	0	0
100%	0%	0%	0%

EARLY YEARS		
	To reduce the early years and childcare workforce support early years set	478,000
Early Years Total		478,000

478,000			
478,000	0	0	0
100%	0%	0%	0%

SCHOOL IMPROVEMENT		
	Reduced curriculum support through reduction in the number of Advisors	85,000
	reduction in direct support and initiatives provided by the LA	150,000
	increase focus on trading with schools in Wiltshire and other areas, and with other LAs	365,000
	Defer Investment from Council Business Plan - in conjunction with reduced activity and increased focus on trading - may limit ability to narrow gaps	200,000
School Improvement Total		800,000

85,000			
150,000			
365,000			
200,000			
800,000	0	0	0
100%	0%	0%	0%

BUSINESS & COMMERCIAL SERVICES		
	Review of former Local Education Teams (Business Support) in line with re	100,000
Business & Commercial Services Total		100,000

100,000			
100,000	0	0	0
100%	0%	0%	0%

TARGETED SERVICES & LEARNER SUPPORT		
	Reduce Local Collaborative Partnership team/identify savings within SEN	293,000
Targeted Services & Learner Support Total		293,000

293,000			
293,000	0	0	0
100%	0%	0%	0%

COMMISSIONING & PERFORMANCE		
	Children's Trust Support	40,000
	Children's Disability Teams and Commissioning for Short Breaks	200,000

40,000			
	200,000		

BUDGET SAVINGS 2012-2013 - RAG RATING/TRACKING

30-Jun-12

Item	Description	Financial Plan 2012-13
	Family & Parenting Support	100,000
Commissioning & Performance Total		340,000

Green	Amber / Green	Amber / Red	Red
100,000			
140,000	200,000	0	0
41%	59%	0%	0%

POLICY, PERFORMANCE & PARTNERSHIP		
DCE 12	Service Restructure	51,000
Policy, Performance & Partnership Total		51,000

Green	Amber / Green	Amber / Red	Red
51,000			
51,000	0	0	0
100%	0%	0%	0%

FINANCE, PROCUREMENT & AUDIT		
CEX 2	Remaining savings of Finance Restructure	250,000
CEX 3 a	Corporate Procurement Unit Restructure - Phases 1 & 2	130,000
CEX 3 b	CPU - Ongoing Agency Staffing Reduction & driving down costs	133,000
CEX 4 a	Rev & Bens - Increase in Court Fees	50,000
CEX 4 b	Rev & Bens - Removal of Vacant posts / Agency staff with the Implementation of new R&B system	230,000
CEX 4 c	Rev & Bens - Recovery of LA benefit overpayments	100,000
CEX 4 d	Rev & Bens - Efficiencies in year end billing due to New system	25,000
Finance, Procurement & Audit Total		918,000

Green	Amber / Green	Amber / Red	Red
250,000			
130,000			
133,000			
50,000			
230,000			
100,000			
25,000			
918,000	0	0	0
100%	0%	0%	0%

LEGAL & DEMOCRATIC		
	Reduction due to centralisation including FOI function	200,000
Legal & Democratic Total		200,000

Green	Amber / Green	Amber / Red	Red
200,000			
200,000	0	0	0
100%	0%	0%	0%

HUMAN RESOURCES & ORGANISATIONAL DEVELOPMENT		
DTR 4 c	Harmonisation Team	296,000
DTR 4 d	Learning & Development	250,000
Human Resources & Organisational Development Total		546,000

Green	Amber / Green	Amber / Red	Red
296,000			
250,000			
546,000	0	0	0
100%	0%	0%	0%

INFORMATION SERVICES		
DTR 5 a	Restructure	720,000
DTR 5 b	Telephony	227,000
DTR 5 c	Network Support contract	100,000
DTR 5 d	Consolidate Applications	250,000
	<i>Alternative option to achieve savings - in year service efficiencies</i>	0
Information Services Total		1,297,000

Green	Amber / Green	Amber / Red	Red
720,000			
227,000			
100,000			
125,000			125,000
125,000			(125,000)
1,297,000	0	0	0
100%	0%	0%	0%

CUSTOMER CARE/BUSINESS SERVICES FINANCE		
DTR 3 a	Customer Services	161,000
DTR 3 b	Occupational Health & Safety	115,600
DTR 3 c	Recruitment, Payroll and HR	54,400
DTR 3 d	Transactional Finance e.g. Accounts Payable	85,000
DTR 3 e	Registration	5,000
Customer Care/Business Services Finance Total		421,000

Green	Amber / Green	Amber / Red	Red
161,000			
115,600			
54,400			
85,000			
5,000			
421,000	0	0	0
100%	0%	0%	0%

STRATEGIC PROPERTY		
DTR 3 f	Staffing	71,000
Strategic Property Total		71,000

Green	Amber / Green	Amber / Red	Red
71,000			
71,000	0	0	0
100%	0%	0%	0%

BUDGET SAVINGS 2012-2013 - RAG RATING/TRACKING

30-Jun-12

Item	Description	Financial Plan 2012-13
TRANSFORMATION PROGRAMME		
DTR 1 a	Capital Financing Savings (£300k now moved to Capital Financing)	0
DTR 1 b	Reduction of Property Running Costs	180,000
DTR 1 c	Reduce Reactive Repairs & Maintenance Budget	200,000
DTR 1 d	Movement out of Bradley Rd - Saving on Running Costs	150,000
DTR 2	Maintenance Contract - Full Year Savings	100,000
Business Transformation Total		630,000

Green	Amber / Green	Amber / Red	Red
0			
180,000			
200,000			
150,000			
100,000			
630,000	0	0	0
100%	0%	0%	0%

ECONOMY & ENTERPRISE		
DNP 20	Restructure & Redesign of service	366,000
Economy & Enterprise Total		366,000

Green	Amber / Green	Amber / Red	Red
366,000			
366,000	0	0	0
100%	0%	0%	0%

DEVELOPMENT SERVICES		
DNP 21	Restructure of Admin Team	90,000
DNP 22	Discretionary budget line reductions within service	60,000
Development Service Total		150,000

Green	Amber / Green	Amber / Red	Red
90,000			
60,000			
150,000	0	0	0
100%	0%	0%	0%

HIGHWAYS STRATEGIC SERVICES		
DNP 6	Reduce Street Lighting by 20% on Minor Roads	525,000
	<i>Alternative option to achieve savings - In year service efficiencies</i>	0
DNP 7	Sustainable Transport - Review Of Monitoring Requirements	40,000
DNP 8	Supervision Fees - Increase in Receipt of Income	150,000
DNP 9 a	Consultant Budget - Bridge Maintenance	30,000
DNP 9 b	Consultant Budget - Traffic Signal Maintenance	25,000
DNP 10	Road Safety: Reduce support for Safety Camera Partnership	65,000
DNP 11	Reduce Traffic Engineering Expenditure	30,000
DNP 28	Highways Strategic Services - Budget Reductions	130,000
DNP 29	Highways Consultancy Contract	15,000
Highways Strategic Services Total		1,010,000

Green	Amber / Green	Amber / Red	Red
200,000			
290,000		325,000 (290,000)	
40,000			
150,000			
30,000			
25,000			
65,000			
30,000			
130,000			
15,000			
975,000	0	35,000	0
97%	0%	3%	0%

PASSENGER TRANSPORT		
DNP 12	Public Transport - Bus Service Provision	180,000
DNP 13	Public Transport - Re-procurement of Bus Services	120,000
	<i>Alternative option to achieve savings - S.106 transport monies</i>	0
DNP 14	Public Transport - Re-profiling of Bus Services	80,000
DNP 12	Education Transport - Bus Service Provision	80,000
	Education Transport - Denominational Transport	30,000
Passenger Transport Total		490,000

Green	Amber / Green	Amber / Red	Red
60,000			120,000
120,000			(120,000)
120,000			
80,000			
80,000			
30,000			
490,000	0	0	0
100%	0%	0%	0%

WASTE		
DNP 16 a	Reduction of the network of bring sites	110,000
DNP 16 b	Removal of bring sites from North and West Wiltshire	160,000
DNP 17	Recycling, Transformation & Consultants	300,000
DNP 18	Reduction of Grant to WWT for Waste Education	30,000
Waste Total		600,000

Green	Amber / Green	Amber / Red	Red
110,000			
160,000			
300,000			
30,000			
600,000	0	0	0
100%	0%	0%	0%

PUBLIC HEALTH & PUBLIC PROTECTION		
CEX 5 a	Reduction to Community Safety Partnership	100,000
CEX 5 b	Contribution from Research	50,000

Green	Amber / Green	Amber / Red	Red
100,000			
50,000			

BUDGET SAVINGS 2012-2013 - RAG RATING/TRACKING

30-Jun-12

Item	Description	Financial Plan 2012-13
CEX 5 c	Restructure - Carry forward from 2011/12 saving	47,000
CEX 5 d & g	Reduction in Supplies and Services	196,000
CEX 5 e	Abolition of Market Forces Supplements	23,000
CEX 5 f	Removal of Vacant posts	34,000
Public Health & Public Protection Total		450,000

Green	Amber / Green	Amber / Red	Red
47,000			
196,000			
23,000			
34,000			
450,000	0	0	0
100%	0%	0%	0%

DIGITAL INCLUSION		
	Reprofiling due to extra external income	161,000
Digital Inclusion Total		161,000

Green	Amber / Green	Amber / Red	Red
161,000			
161,000	0	0	0
100%	0%	0%	0%

ADDITIONAL SAVINGS PROPOSALS		
DNP 25	Reduction of Business Support Team	115,000
DNP 26	Service Restructures	600,000
DNP 27 a	Removal of Lease Car Scheme/Lump Sum	210,000
DNP 27 b	Review of Discretionary Budgets across all services	140,000
	Carbon reduction (£100K now moved to Capital Financing)	0
TOTAL ADDITIONAL SAVINGS PROPOSALS		1,065,000

Green	Amber / Green	Amber / Red	Red
115,000			
600,000			
210,000			
140,000			
0			
1,065,000	0	0	0
100%	0%	0%	0%

CORPORATE DIRECTORS		
CEX 1	Corporate Restructure	400,000
Corporate Directors Total		400,000

Green	Amber / Green	Amber / Red	Red
400,000			
400,000	0	0	0
100%	0%	0%	0%

CORPORATE		
	Capital Financing Efficiencies	400,000
	Investment Savings Redundancy	1,750,000
	Investment Savings Broadband	71,000
	Investment Savings Housing PFI	50,000
	Investment Big Society	800,000
	Investment Energy Efficiency	250,000
	Procurement Savings	2,000,000
	Admin Savings	1,000,000
	Facility Savings	1,000,000
	Corporate Savings	1,640,000
Corporate Total		8,961,000

Green	Amber / Green	Amber / Red	Red
400,000			
1,750,000			
71,000			
50,000			
800,000			
250,000			
	2,000,000		
100,000		900,000	
350,000		650,000	
	1,640,000		
3,771,000	3,640,000	1,550,000	0
42%	41%	17%	0%

TOTAL SUMMARY - As per Financial Plan Totals		Financial Plan 2012-13
Original Financial Plan 2012-2013		32,634,000
		32,634,000

Green	Amber / Green	Amber / Red	Red
21,096,000	9,308,000	2,230,000	0
21,096,000	9,308,000	2,230,000	0
65%	28%	7%	0%